Online Teaching During COVID-19: Prevalence of Occupational Stress among the University Faculty in Pakistan

Syeda Beenish Batool¹ Bilal Asmat Cheema² Sobia Siddique³

¹Lecturer in Special Education Division of Education, University of Education, Lahore. ²Lecturer, Division of Arts and Social Sciences, University of Education, Lahore. ³Ph.D. Scholar (Education) University of Management and Technology Corresponding Author's Email: bilal.asmat@ue.edu.pk

The delivery of classes through an online medium has been a recent modification brought out by the education system in Pakistan in the midst of the current pandemic situation. The purpose of this study was to conduct an online survey regarding the prevalence of occupational stress among the University Faculty in online teaching in Pakistan during the outbreak of COVID-19. Thus, this survey describes university teachers' perceptions and concerns with regard to taking online classes that have been made mandatory due to the spread of coronavirus. The sample consisted of 183 teachers (120 female and 63 male participants) from both public and private sector universities in Punjab, Pakistan. An online survey method was used for the purpose of data collection. The findings show that the non-availability of technical support, work-family conflict, work overload, and lack of training for online teaching are the major causes of occupational stress among university teachers of Pakistan in online teaching during COVID-19. University administrators and management can benefit from the findings of this study in taking future emergency decisions concerning the implementation of online learning programs. **Keywords:** *COVID-19, occupational stress, online teaching, university faculty*

Introduction

COVID-19 pandemic has, among many other things, tested the resilience of higher education institutions, but profoundly reshaped the management of learning, education, and skill development, leading to a rethinking of perspectives and approaches within the educational enterprise as a whole.

Due to lockdown, the educational institutes underwent suspension of traditional educational activities leading to interruption in the functioning of the educational process in terms of internal assessments for qualification. The whole process was replaced by an alternative mode of learning, often thought to be inferior and ineffective. Almost all universities around the world have adopted the delivery of education online at different paces, ranging from the off-line, drop-andgo model to highly intensive, wellstructured, and fully online programs. Yet in higher education, certain obstacles are still getting in the way of e-learning. These are essentially linked to connectivity issues,

a lack of infrastructure, and data costs at African universities, whereas financial costs, legislation, the digital gap, and the cultural leap for teachers are the most serious challenges are in Asian countries which include India and China. In Europe, students' self-motivation and selforganization skills in fully online educational settings are the main barriers. And there is a common misperception that it would be less demanding to teach or take classes online than face-to-face courses. At North American and Australian universities. keeping with up the technology and having the faculty to adapt to the cultural change are seen as the key difficulties. The challenges in Latin America are achieving a higher level of involvement among students and ensuring the quality of the course. (Amemado, 2020).

The outbreak of COVID-19 has greatly affected the educational sector. There is a strong possibility of deteriorating mental health because of the resulting sense of uncertainty and anxiety among students and faculty members (Sahu, 2020). Technology-based strategies are being adopted by teachers and educational institutions to provide education.

Along with addressing educational challenges, it was pertinent to address the psycho-social challenges of students, teachers and parents during the quarantine. Before rolling out the digital tool, students, teachers, and parents must be trained about its usage (UNESCO, 2020).

Also important is the investment of universities in the well-being of its students and faculty and staff members. Counseling psychological services are and also remotely available for students as well (Bensaid & Brahimi, 2020). For example, Effat University, in Jeddah, KSA (Effat University, 2020) created a Library Contingency Plan on the COVID-19 crisis, stress management, emotional health, and preventing stress. relaxation. and meditation strategies, as well as free access to scholarly materials. Khalifa University in the UAE provided remote mental health services and online development courses on leadership, managing stress, and positive thinking (Bensaid & Brahimi, 2020).

Filius et al. (2019) claim that it needs considerable preparation and expenditure from all sectors to go fully online. So if the university has not previously taken students and teachers through online teaching training and does not have adequate resources to get the teacher to record and present the work in a way that can be viewed by students, including recording platforms both on campus and at home, then the online strategy ends right here (Yang & Li, 2018).

While technology makes things accessible and easier, it can also be limiting, especially in Pakistan, where many students face challenges in terms of access to the internet. This, in turn, leads to issues with attendance and participation in online sessions. Meanwhile, a face-to-face classroom setting can provide immediate feedback to faculty members and students about the quality of lessons, delivery, and experience. In a classroom-setup, a teacher can observe students' body language and these non-verbal cues help the teacher to immediately make adjustments in their teaching approach to best suit the needs of the students. Additional questioning and individualized attention in the classroom environment to gain a more detailed idea about the student's clarity with concepts being taught is a major advantage when compared to online channels. When it comes to the educational setup in Pakistan, online classes are a newly introduced mode of teaching and not something that has been a part of regular classes.

Correspondingly, earlier research noted that faculty have negative impressions concerning online learning authority over technology use (Haidar, 2014) and that most faculty have negative views of online learning (Willett, Brown, & Danzy-Bussell, 2019). Also, a significant number of teachers in Macedonia did not agree to replace the traditional teaching methods with e-learning (Xhaferi, Farizi, & Bahiti, 2018). Faculty perceived barriers of online education reported in another study also included interpersonal, institutional, training and technology, and cost/benefit analysis barriers (Lloyd, Byrne, & McCoy, 2012). The finding of this research suggests that problems and challenges associated with online education must be addressed.

Previous research has also shown that teachers who teach online have a more favourable view of online education than those who do not. (Lee, March and Peters, 2015: National Communication Association, 2019). Additionally, prior studies have identified many encouraging and discouraging factors that may affect faculty motivation to teach online (Shreaves, 2019). Understanding the views of faculty toward online education is necessary so that their concerns may be properly addressed. The voices of faculty are needed in the acceptance of new educational technology, and that will eventually contribute to the success of learning systems in academic institutions

(Farhan, Razmak, Demers, & Laflamme, 2019).

A study that compared the online and faceto-face sections of the same course showed that there was no significant difference in the test scores, assignments, participation grades, and final grades of both groups (Neuhauser, 2002). However, the average online groups were slightly higher. The online course was found either as effective as or more effective than face-to-face courses by 96% of the online students. Several other studies also proved the insignificant differences between learning outcomes achieved through online courses and face-to-face instruction (Goval & Krishnamurthy, 2018). However, the haste of universities to finish up their online academic year in response to the COVID-19 pandemic could result in unprecedented challenges for faculty, students, and families. This is because the wav universities are currently implementing their online programs and courses may create highly uneven and unsatisfying educational learning experiences that can the credibility of distance threaten education as a viable and substantial educational platform (Bensaid & Brahimi, 2020).

Teacher's perspective is equally important because they as providers of education are not satisfied and find the online mode unsatisfactory. Then the educational base itself becomes weaker. This new introduction of online classes has been equally challenging for teachers, who are also struggling to learn this new way or methodology of teaching. Therefore, the significance of this research lies in exploring the teachers' occupational stress toward online classes in comparison to face-to-face classes. The survey focused on teachers from both public and private sector universities in Punjab. Thus, the following article describes the results of the survey which was made to understand how well this alternative pedagogy is being taken by teachers, what are the general problems faced by them while taking online classes

help educational instructors to and facilitators and university management to understand the modifications that can be brought to make online teaching more effective so that in future it can be integrated along with classroom teaching. The responses from this survey will help to improve the online mode of classes to provide a better learning experience to students and a better teaching experience to the teachers. University administrators and management can benefit from the findings of this study in taking future emergency decisions concerning the implementation of online learning programs.

Research Questions

- 1. What factors contributed to raising occupational stress among university faculty while taking online classes during COVID-19?
- 2. To what extent demographic gender, teaching variables of discipline, and academic qualification influence the prevalence of occupational stress among the university faculty while classes online taking during COVID-19?
- 3. What are the main obstacles to practicing online teaching in Pakistan?

Methodology

For this study, the author formed a survey university teachers. The survey for questions assessed the occupational stress of university teachers about online classes during COVID-19. The teacher survey had a cross-section of 8 demographic questions and 32 questions regarding teacher's perception about taking online classes. Response choices consisted of pre-defined options of strongly agree, agree, disagree, disagree and neutral. strongly The instruments were refined after expert validation. Pilot testing was done to check the reliability of instruments. The Cronbach alpha was found at 0.86.

Due to the current COVID-19 situation, the survey was conducted online using google forms. Teachers from multiple universities who were conducting online classes were approached and asked to complete the survey. A total of 183 teachers (120 female and 63 male participants) participated in the survey.

Table 1:

Table 1: Description of Demographic Variables

Variables

Group F % Gender of the Teachers Male 63 34.4% Female 120 65.6% Sector Government 130 68.1% Private 53 27.7% Academic Qualification MPhil 141 73.8% PhD 25 13.1% **Professional Qualification** 57 29.8% BEd MEd 30 15.7% Others 33 17.3% Age (In years) 20-30 72 37.7% 31-40 78 40.8% 41-50 25 13.1% 51-60 1 .5%

The details of the demographic characteristics of the selected sample are presented in

	61-70	4	2.1%
Scale	18	137	71.7%
	19	21	11.7%
	20	2	1.0%
	21	3	1.6%
Teaching Disciplines	Social Sciences	57	29.8
	Management	22	11.5
	Art & Humanities	83	43.5
	Science	21	11.0
Teaching Experience	1-5	118	61.8
	6-10	44	23.0
	11-15	2	7.3
	16-20	4	1.0

Table 1 The data was analyzed to see the prevalence of occupational stress among the University Faculty in Pakistan in online Teaching during COVID-19. The mean scores were calculated, and an independent sample t-test and ANOVA was employed to see the difference between the prevalence of occupational stress among university teachers on the basis of the gender and disciplines of the faculty staff.

Table: 2

Rank order of occupational stress factors during online teaching in COVID-19

Mean SD Rank

27- My family ignores because of this online teaching	3.53	1.257	1
28- Online teaching makes me short-tempered at home	3.33	1.233	2
25-I find it difficult to spend quality time with my family	3.51	1.292	3
during this online teaching			
26- Online teaching prevents me to do the day to day	3.51	1.222	4
household chores			
Total	3.47/13.8		
1- I have to do a lot of work in my job during online	4.08	1.114	1
teaching.			
10- I have to manage with an insufficient number of	3.77	1.946	2
resources during online teaching.			
9- I do my work under tense circumstances.	3.64	1.240	3
23- Online teaching has multiplied my difficulties as a	3.56	1.165	4
teacher.			
24- My personal life is being disturbed during this online	3.54	1.244	5
teaching			
18- I have to dispose of my work hurriedly owing to	3.39	1.089	6
excessive workload during online teaching.			
19- I often feel that this job has made my life cumbersome	3.31	1.193	7
during this time			

22- I am unable to carry out my assignment to my	3.26	1.203 8	
satisfaction on account of the excessive load of work and			
lack of time			
17- My assignments are quite complicated during online teaching.	3.06	1.125 9	
4- The responsibility for the efficiency of many employees is thrust upon me during this time through	3.00	1.167 10	
online teaching			
7- My assignments are monotonous during online	2.94	1.144 11	
teaching			
Total	3.41/37.5		
31- I feel a need to upgrade my technology skills for	3.69	1.077	1
31- I feel a need to upgrade my technology skills for online teaching	3.69	1.077	1
31- I feel a need to upgrade my technology skills for online teaching30- Due to lack of training for online teaching I have to do more work than I can handle	3.69 3.53	1.077	1 2
 31- I feel a need to upgrade my technology skills for online teaching 30- Due to lack of training for online teaching I have to do more work than I can handle 29- I find myself inadequately trained to use new technologies during online teaching 	3.69 3.53 3.24	1.077 1.235 1.274	1 2 3
 31- I feel a need to upgrade my technology skills for online teaching 30- Due to lack of training for online teaching I have to do more work than I can handle 29- I find myself inadequately trained to use new technologies during online teaching 32- I find others know more to use technology than me during online teaching 	3.693.533.243.17	1.077 1.235 1.274 1.195	1 2 3 4

14- I get ample opportunity to utilize my abilities and	3.30	1.191	1
experience independently during online teaching			
15-I am seldom rewarded for my hard labor during this	3 77	1 124	2
	3.22	1.124	2
time.			
16- I am seldom rewarded for my efficient performance	3.10	1.151	3
during this time			
Total	3.24/9.7	72	
21- I have to do such work as ought to be done by others	3.44	1.08	1
during this time			
during this time.			
11- The objectives of my work-role are quiet clear and	3.43	1.16	2
adequately planned during this time			
2. The evolution information relating to my job role and	2 70	1 102	2
2- The available information relating to my job-tole and	5.20	1.105	3
its outcomes are vague during online teaching.			
3- My heads often give contradictory instructions	2.97	1.258	4
regarding my role during online teaching			
20- It is not clear what type of work and behavior my	2.95	1.128	5
higher authorities and colleagues expect from me during			
this time.			
l otal	3.21/16	0.07	
8- Higher authorities do care for my self-respect during	3.42	1.164	1

Under participati

12- Officials do not challenge my academic autonomy	3.27	1.105	2			
during online teaching.						
13- My suggestions regarding the training programs of	3.10	1.022	3			
employees are given due attention during this time(e.g.						
online learning, digital literacy, e-learning)						
5-Most of my suggestions are heeded here during this	3.07	1.048	4			
time.						
6- Most of my suggestions are implemented here during	3 02	1 092	5			
o most of my suggestions are implemented here during	5.02	1.072	5			
this time						
Total	3.17/15.8	8				
		-				

Table 2 From the table, it can be seen that the most preferred factor of the prevalence of occupational stress among university faculty is work-family conflict (m=3.47) and under participation / Powerlessness (m= 3.17) was the least rated factor by the University teachers. It demonstrates that faculty faces problems to prioritize between family and work during online teaching.

The work overload was a second-rated factor by University teachers. Eleven items were representing the work overload in the scale and the mean rating of this factor was 3.41. As it is shown in Table, the item "I have to do a lot of work in my job during online teaching" received the highest mean rating of 4.08 and the least emphasized item was "My assignments are monotonous during online teaching" (m=2.94). It indicates that the university faculty feels more occupied and over-burdened during online teaching whereas they find more opportunities to prepare a variety of activities for students.

The lack of training for online teaching was at the third rank order preferred by

University teachers. The mean rating of this factor was 3.40. The item "I feel a need to upgrade my technology skills for online teaching" (m=3.69) received the highest mean rating. The least emphasized item was "I find others know more to use technology than me during online teaching" (m= 3.17). It shows that the university faculty emphasizes the need for training for online teaching and they also feel that a few faculty members are more trained and well-equipped due to their expertise and skills to deal with online teaching.

Intrinsic impoverishment was at the fourth rank order in the scale and the mean rating of this factor was 3.24. The item "I get ample opportunity to utilize my abilities and experience independently during online teaching" (m=3.30) received the highest mean ratings. The least emphasized item was "I am seldom rewarded for my efficient performance during this time" (m= 3.10). It demonstrates that the faculty enjoys academic autonomy; however, they are not rewarded for their performance due to the limitation of the technology. Five items were representing the Role Ambiguity & Role conflict in the scale and the mean rating of this factor was 3.21. The item "I have to do such work as ought to be done by others during this time" (m=3.44) received the highest mean ratings. The least emphasized item was "It is not clear what type of work and behavior my higher authorities and colleagues expect from me during this time" (m=2.95). It demonstrates that the role of faculty in different activities ambiguous that contributes is to occupational stress. Moreover, it also emphasizes that the authorities and colleagues expect more work from them during online teaching.

In conclusion, as can be seen from the following graph, the factors of the prevalence of occupational stress among the University teachers in their teaching process in online teaching during COVID-19 were work-family conflict, work overload, lack of training for online teaching, intrinsic impoverishment, role **Table: 3**

ambiguity & role conflict, and under participation/ powerlessness in order. It shows that the work-family conflict, work overload, and lack of training are the most important factors causing occupational stress among university faculty during online teaching during the outbreak of COVID-19.



t test for Equality of N	Jaans
based on the gender of the teachers	
Comparison of the Prevalence of occupational stress among the university facu	lty

					<u>t-test 101</u>	Equality Of	Wiedlis
Factors	Gender	Ν	Mean	SD		$(\alpha = 0.05)$	
					df	t	Sig.
Role Overload	Female	120	3.3697	.77567	101	1.074	022
	Male	63	3.4978	.74945	181	1.074	.823
Role ambiguity	Female	120	3.1617	.65813	101	1.465	.862
& role conflict	Male	63	3.3111	.65133	181		
Lack of training	Female	120	3.3604	.99145	101	.885	.845
	Male	63	3.4960	.97084	181		

Under	Female	120	3.1617	.68956		.342	.222
participation/	Male	63	3.2000	.77709	181		
Powerlessness							
Work family	Female	120	3.4639	1.12546		.234	.956
conflict	Male	63	3.4233	1.09774	181		
Intrinsic	Female	120	3.1611	.80612	101	1.066	.917
impoverishment	Male	63	3.2963	.83196	181		

Table 3 To investigate the interaction of gender and the prevalence of occupational stress among the university faculty based on the gender of the teachers, an independent sample t-test was applied and results revealed that there is no significant mean score difference between the prevalence of occupational stress among the university faculty based on the gender concerning work overload (t=1.074, p=.823), Role ambiguity & role conflict (t= 1.465, p=.862), Lack of training (t=.885, p=.845), Powerlessness (t=.342, p=.222), Table: 4

Disciplines

Work family conflict (t=.234, p=.956), Intrinsic impoverishment (t=1.066, p=.917). The mean score of male faculty members were higher than females in the stress factors i.e. work overload (Mean= 3.49), role ambiguity & role conflict (Mean=3.31), lack of training (Mean=3.49), under participation/powerlessness (Mean=3.20), intrinsic impoverishment (Mean=3.29), whereas the mean score of females in workfamily conflict (Mean=3.46) was higher than males (Mean=3.42).

Factors

Comparison of the Prevalence of occupational stress among the university faculty based on the teaching disciplines of the teachers

SS

Df

MS

F

	Between	.806	3	.269 617	.605
	Groups			.017	
Role ambiguity &	Within	77.962	179	.436	
role conflict	Groups				
	Total	78.769	182		

Sig.

Batool, Cheema & Siddique

Intrinsic	Between	3.919	3	1.306	1.997	.116
impoverishment	Groups					
	Within Groups	117.079	179	.654		
	Total	120.998	182			
Work family	Between	.378	3	.126	.100	.960
conflict	Groups					
	Within Groups	225.135	179	1.258		
	Total	225.513	182			
Under	Between	1.437	3	.479	.926	.430
participation/	Groups					
powerlessness						
	Within Groups	92.647	179	.518		
	Total	94.084	182			
Lack of training	Between	1.089	3	.363	.371	.774
	Groups					
	Within Groups	175.081	179	.978		
	Total	176.171	182			
Work overload	Between	.228	3	.076	.127	.944
	Groups					
	Within Groups	106.873	179	.597		
	Total	107.101	182			

Table 4 The result of the ANOVA table shows that there is no significant difference between the mean score of teachers about the Role ambiguity & role conflict (F=.617, p=.605), Intrinsic impoverishment (F=1.997, p=.116), Work-family conflict (

F=.100, p= .960), Under participation/ powerlessness (F=.926, p= .430), Lack of training (F=.371, p= .774), and Work overload (F=.127, p= .944) based on their teaching disciplines.

Table: 5

Comparison of the Prevalence of occupational stress among the university faculty based on the academic qualification of the teachers

t-test for Equality of M						Means	
Factors	Academic	Ν	Mean	SD		$(\alpha = 0.05)$	
	Qualification				df	t	Sig.
Role ambiguity	MPhil	141	3.2213	.65365			
& role conflict	PhD	25	3.2882	.78968	164	455	.228
Intrinsic	MPhil	141	3.1844	.83896		897	.286
impoverishment	PhD	25	3.3467	.80208	164		
Work-family	MPhil	141	3.4421	1.10590		101	.416
conflict	PhD	25	3.4667	1.23977	164		
Under	MPhil	141	3.2638	.69542		3.069	.605
participation/	PhD	25	2.7920	.77991	164		
Powerlessness							
Lack of training	MPhil	141	3.3954	1.00141		812	.415
	PhD	25	3.5700	.92848	164		
Work overload	MPhil	141	3.4139	.74026		.104	.016
	PhD	25	3.3964	.96918	164		

Table 5 To investigate the interaction of academic qualification and the prevalence of occupational stress among the university faculty, an independent sample t-test was applied and results revealed that there is no significant mean score difference between the prevalence of occupational stress among the university faculty based on the academic qualification concerning role ambiguity & role conflict (t= -.455, p=.228), Lack of training (t=-.812, p=.415), Powerlessness (t=3.069, p=.605), Workfamily conflict (t= -.101, p=.416), Intrinsic impoverishment (t=-.897, p=..286). But there is a significant mean score difference between the prevalence of occupational stress among the university faculty based on the academic qualification concerning work overload (t= .104, p= .016). The mean score of faculty members having MPhil (Mean= 3.4139) were higher than Ph.D. faculty members (Mean=3.3964).

Discussion and Conclusion

Online classes were reported to be convenient in terms of saving time. However, work overload, lack of training, and work-family conflict are the most important factors for effective and smooth learning. If these factors are not considered important, they may cause occupational stress among university faculty during online teaching. To make online teaching more effective, and convenient technical support and training are instrumental. Yang and Cornelius (2004) also support similar findings. They found technical issues to be the most influential factor when it came to satisfaction with online classes. The results found here will thus allow university administrators to determine how technical support can be expanded and extended to reach all teachers, thereby, improving their experience and making the classes more effective. Another study states that the problem regarding faculty indifference and resistance to technology integration is fairly common (Arinto, 2016). Similarly, a review study noted that faculty expressed concerns about student success in online classes and expressed their need for technical support (Wingo, Ivankova, & Moss, 2017).

The findings of the present study suggest that there is a significant mean score difference between the prevalence of occupational stress among the university faculty based on the academic qualification concerning work overload. It also demonstrated that the mean score of faculty members holding an MPhil degree was higher than Ph.D. degree holders in terms of work overload. It demonstrates that faculty with Ph.D. degrees are well equipped, skilled, and more resourceful than MPhil degree holders. The findings that suggest faculty members also irrespective of their academic qualifications are of the view that they need technical support and training to undertake online teaching effectively. The findings of the present study contradict another study conducted in the Kingdom of Saudi Arabia where individuals had a Bachelors degree and had less teaching experience had a stronger e-learning perception (Alenezi, 2012) and among Teacher Education faculty in the Philippines wherein younger faculty had higher competence in ICT present (Pardo, 2012). The study demonstrates that senior faculty with higher qualifications have more experience and exposure to online pedagogy. Though, they might have reservations toward online education. They seemingly favor online education during the outbreak of the COVID-19 pandemic as they may be aware that they are more at risk to develop severe illness. Working in the virtual environment without needing constant face-to-face interaction limits their chances of being exposed to the disease. Moreover, it was noticed in the present study that there is no significant mean score difference between the prevalence of occupational stress among the university faculty based on the academic qualification concerning role ambiguity & role conflict, Lack of training, Powerlessness, Work-family conflict, and Intrinsic impoverishment. It demonstrates that the academic qualification of faculty members has no relation to the said factors. And the factors of role ambiguity & role conflict, Lack of training, Powerlessness, conflict, Work-family and Intrinsic impoverishment cause occupational stress among university faculty irrespective of their age, gender, experience, and academic qualifications. The findings also demonstrate that work- family conflict caused more occupational stress among

female university faculty as compared to male faculty. It also implies that work from home is more challenging for Female university faculty. Similar findings have been supported by the previous studies that the negative consequences of work–family conflict for women and their families have been well established (Allen et al., 2000; Aryee et al., 2005; Amstad et al., 2011). Individuals with high levels of work– family conflict report more depressive and stress symptoms (Zhang et al., 2017).

Based on the results it can be concluded that there is a high level of prevalence of occupational stress among the university faculty members during online teaching. This study calls for appropriate interventions taken by the competent authorities to reduce stress among university teachers and to resolve causes of occupational stress among teachers. These interventions should include the provision of technical facilities, training for online teaching, and the upgrading the technical skills of teachers.

REFERENCES

Alenezi, A. (2012). Faculty members' perception of e-learning in higher education in the Kingdom of Saudi Arabia(KSA) (Doctoral dissertation). Retrieved from https://ttuir.tdl.org/bitstream/handle/2346/ 45399/ALENEZIDISSERTATION.pdf?se quence=3&isAllowed=y

Allen, T. D., Herst, D. E., Bruck, C. S., & Sutton, M. (2000). Consequences associated with work-to-family conflict: A review and agenda for future research. *Journal of Occupational Health Psychology*, *5*(2), 278- 308.

Amemado, D. (2020). COVID-19: An Unexpected and Unusual Driver to Online Education. *International Higher Education Special Issue, 102* (20), 12-14.

Amstad, F. T., Meier, L. L., Fasel, U., Elfering, A., & Semmer, N. K. (2011).

A meta-analysis of work–family conflict and various outcomes with a special emphasis on cross-domain versus matching-domain relations. *Journal of Occupational Health Psychology*, *16*(2), 151-169.

Arinto, P.B. (2016). Issues and challenges in open and distance e-learning: Perspectives from the Philippines. *International Review of Research in Open and Distributed Learning*, *17*(2), 162-180. Retrieved from http://www.irrodl.org/index.php/irrodl/arti cle/view/1913/3651

Aryee, S., Srinivas, E. S., & Tan, H. H. (2005). Rhythms of life: antecedents and outcomes of work-family balance in employed parents. *Journal of Applied Psychology*, *90*(1), 132-146.

Bensaid, B., & Brahimi, T. (2020). *Coping with COVID-19: Higher education in the GCC countries*. Retrieved from https://www.researchgate.net/publication/3 42624704_COPING_WITH_COVID-19_Higher_Education_in_the_GCC_Coun tries

Farhan, W., Razmak, J., Demers, S., & Laflamme, S. (2019). E-learning systems versus instructional communication tools: Developing and testing a new e-learning user interface from the perspectives of teachers and students. *Technology in Society*, *59*(19), 101- 192. https://doi.org/10.1016/j.techsoc.2019.101 192

Filius, R. M., Kleijn, R. A. M., Uijl, S. G., Prins, F. J., Rijen, H. V. M., & Grobbee, D. E. (2019). Audio peer feedback to promote deep learning in online education. *Journal of Computer Assisted Learning*, 35(5), 607-619. https://doi.org/10.1111/jcal.12363

Goyal, M., & Krishnamurthy, R. (2018). Optimizing Student Engagement in Online Learning Environments: Intuitionistic Fuzzy Logic in Student Modeling. In *Optimizing Student Engagement in Online Learning Environments* (pp. 187-219). Pennsylvania: IGI Global.

Haidar, N.A. (2014). Perceptions of higher education online learning faculty in Lebanon (Doctoral Dissertation). Walden University. Retrieved from https://scholarworks.waldenu.edu/cgi/view content.cgi?article=1103&context=disserta tions

Kingdom of Saudi Arabia (KSA) (Doctoral Dissertation). Texas Tech University. Retrieved from https://ttuir.tdl.org/bitstream/handle/2346/ 45399/ALENEZIDISSERTATION.pdf?se quence=3

Lee, J., March, L., and Peters, R. (2015). Faculty training and approach to online education: Is there a connection? *American University Center for Teaching, Research & Learning*. Retrieved from https://edspace.american.edu/online/wpcon tent/uploads/sites/504/2016/03/FacultyTrai ningAndApproachToOnlineEducation.pdf

Lloyd, S. A., Byrne, M. M., & McCoy, T. S. (2012). Faculty-perceived barriers of online education. *Journal of Online Learning and Teaching*, 8(1), 1-12.

National Communication Association. (2019). *Faculty attitudes on technology*. Retrieved from https://www.natcom.org/sites/default/files/ publications/NCA_CBrief_Vol9_1.pdf

Neuhauser, C. (2002). Learning style and effectiveness of online and face-to-face instruction. *The American Journal of Distance Education*, *16*(2), 99-113.

Pardo, C.G. (2012). Information and communication technology competence of the University of Northern Philippines-college of teacher education faculty. UNP Research Journal, 21(12), 110-126.Retrievedfromhttp://journal.unp.edu.ph/index.php/unprj/article/view/19/29

Sahu, P. (2020). Closure of Universities Due to Coronavirus Disease 2019 (COVID-19): Impact on education and mental health of students and academic staff. *Cureus*, 12(4). 1-6.

Shreaves, D. (2019). Faculty perceptions of online teaching at a midsized liberal arts university in the Pacific Northwest: A mixed methods study (Doctoral Dissertation). Boise State University. Retrieved from https://scholarworks.boisestate.edu/cgi/vie wcontent.cgi?article=2706&context=td

UNESCO. (2020b). Distance learning solutions. Paris: UNESCO. Retrieved from https://en.unesco.org/covid19/educationres ponse/solutions

Willett, J., Brown, C., & Danzy-Bussell, L.

A. (2019). An exploratory study: Faculty perceptions of online learning in undergraduate sport management programs. *Journal of Hospitality, Leisure, Sport & Tourism Education, 25*(10), 02-06. https://doi.org/10.1016/j.jhlste.2019.10020 6

Wingo, N. P., Ivankova, N.V., & Moss, J.A. (2017). Faculty perceptions about teaching online: Exploring the literature using the technology acceptance model as an organizing framework. *Online Learning*. 21(1), 15-35. http://dx.doi.org/10.24059/olj.v21i1.761

Xhaferi, G., Farizi, A., & Bahiti, R. (2018). Teachers' attitudes towards elearning in higher education in Macedonia case study: University of Tetovo. *European Journal of Electrical Engineering and Computer Science*, 2(5), 14-17. http://dx.doi.org/10.24018/ejece.2018.2.5. 26 Yang, F., & Li, F. W. B. (2018). Study on student performance estimation, student progress analysis, and student potential prediction based on data mining. *Computers & Education*, *123* (1), 97-108. https://doi.org/10.1016/j.compedu.2018.04 .006

Yang, Y., & Cornelius, L. F. (2004). Students' perceptions towards the quality of online education: A qualitative approach. *Association for Educational* Communications and Technology, 27(1), 861–877.

Zhang, Y., Duffy, J. F., & De Castillero, E. R. (2017). Do sleep disturbances mediate the association between work-family conflict and depressive symptoms among nurses? A cross-sectional study. *Journal of Psychiatric and Mental Health Nursing*, 24(8), 620-628.